

## 新聞稿

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### 貝萊德完成與巴克萊國際投資管理的合併

*為全球機構及零售客戶管理總值 3.2 萬億美元資產*

*包括領導同儕的iShares安碩®交易所買賣基金業務*

*韋駿賢先生和博達文先生加盟董事會*

香港，2009年12月2日 — BlackRock, Inc. (下稱貝萊德) (NYSE:BLK) 公佈於12月1日，完成與巴克萊國際投資管理 (BGI) 的合併，包括領導同儕的iShares安碩®交易所買賣基金 (ETF) 業務。合併後，公司將以貝萊德之名營運，iShares安碩®的品牌將繼續沿用。

貝萊德主席暨行政總裁勞倫斯·芬克 (Laurence D. Fink) 表示：「這項交易在6月初公佈後，貝萊德與巴克萊國際投資管理的員工繼續專心致志，提供卓越的客戶服務，並爭取傲視同儕的投資回報。兩家公司的核心業務均展現強勁的動力，並在少於六個月內完成這項史無前例的合併項目。」

「從今日起，我們以一家強大的環球企業繼續邁進，以獨立的方式營運，專注為客戶進行投資及管理風險。我們為全球各地機構及零售投資者管理約 3.2 萬億美元的資產。貝萊德具備真正別樹一幟的投資實力 — 包括積極管理、至臻完善的指數化產品，並擁有最優秀的專才團隊，致力物色投資機會，研發創新的投資方案，以及把握龐大客戶基礎的優勢。」

### 新董事會成員

隨著業務合併完成，貝萊德公佈 Barclays PLC 行政總裁韋駿賢先生 (John Varley) 及 Barclays PLC 主席博達文先生 (Robert E. Diamond Jr.) 已加盟貝萊德董事會。

# BLACKROCK 貝萊德

以下為韋駿賢先生和博達文先生的簡歷。如欲獲取董事會全體成員的詳細資料，請瀏覽貝萊德網頁的「投資者關係」。

## 韋駿賢 (John Varley)

韋駿賢先生是 Barclays PLC 行政總裁。他在 2004 年 9 月起出任此職前，於 2004 年 1 月開始擔任集團副行政總裁。他自 2000 年起任職集團財務總監，直至 2003 年底止。在 1996 年 9 月，韋駿賢先生加入巴克萊行政委員會，並於 1998 年 6 月獲委任為董事會成員。在 1998 年至 2000 年期間，他擔任個人金融服務行政總裁，並在 1995 年至 1998 年任職資產管理部主席。此外，韋駿賢先生亦是 AstraZeneca PLC 的非執行董事。

## 博達文 (Robert E. Diamond Jr.)

博達文先生是 Barclays PLC 主席，以及企業、投資銀行及財富管理行政總裁，該部門由 Barclays Capital、Barclays Corporate 及 Barclays Wealth 組成。他是 Barclays PLC 及 Barclays Bank PLC 董事會執行董事，並自 1997 年 9 月起擔任巴克萊集團行政委員會成員。他在 1996 年夏季加盟本公司。博達文先生是國際金融協會董事會成員之一，並為英美商會國際諮詢委員會成員。

## 貝萊德簡介

貝萊德是全球最大規模的投資管理、風險管理及顧問服務公司，為機構及零售客戶提供服務。截至 2009 年 9 月 30 日止，公司管理的資產總值約為 3.2 萬億美元 (估計數據)。貝萊德提供多元化的風險投資產品，以切合客戶的需要，包括以積極管理、增值及指數的策略，投資於各地市場及資產類別。此外，公司提供不同的產品結構，包括獨立賬戶、互惠基金、iShares安碩® (交易所買賣基金) 及其他匯集投資工具。貝萊德亦透過BlackRock Solutions®的風險管理系統，向廣泛的機構投資者提供風險管理、顧問及企業投資系統服務。貝萊德的總部位於紐約市，公司員工數目逾 8,500 人，遍佈全球 24 個國家。如欲查詢詳情，歡迎瀏覽公司網頁 [www.blackrock.com.hk](http://www.blackrock.com.hk)。

(本新聞稿為翻譯本，一切請以英文原文為準)

## Forward-Looking Statements

This press release, and other statements that BlackRock may make, may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act, with respect to BlackRock's future financial or business performance, strategies or expectations. Forward-looking statements are typically identified by words or phrases such as "trend," "potential," "opportunity," "pipeline," "believe," "comfortable," "expect," "anticipate," "current," "intention," "estimate," "position," "assume," "outlook," "continue," "remain," "maintain," "sustain," "seek," "achieve," and similar expressions, or future or conditional verbs such as "will," "would," "should," "could," "may" or similar expressions.

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## 貝萊德

BlackRock cautions that forward-looking statements are subject to numerous assumptions, risks and uncertainties, which change over time. Forward-looking statements speak only as of the date they are made, and BlackRock assumes no duty to and does not undertake to update forward-looking statements. Actual results could differ materially from those anticipated in forward-looking statements and future results could differ materially from historical performance.

In addition to risk factors previously disclosed in BlackRock's Securities and Exchange Commission ("SEC") reports and those identified elsewhere in this report the following factors, among others, could cause actual results to differ materially from forward-looking statements or historical performance: (1) the introduction, withdrawal, success and timing of business initiatives and strategies; (2) changes and volatility in political, economic or industry conditions, the interest rate environment or financial and capital markets, which could result in changes in demand for products or services or in the value of assets under management; (3) the relative and absolute investment performance of BlackRock's investment products; (4) the impact of increased competition; (5) the impact of capital improvement projects; (6) the impact of future acquisitions or divestitures; (7) the unfavorable resolution of legal proceedings; (8) the extent and timing of any share repurchases; (9) the impact, extent and timing of technological changes and the adequacy of intellectual property protection; (10) the impact of legislative and regulatory actions and reforms and regulatory, supervisory or enforcement actions of government agencies relating to BlackRock, Barclays PLC, Bank of America Corporation, Merrill Lynch & Co., Inc. or The PNC Financial Services Group, Inc.; (11) terrorist activities and international hostilities, which may adversely affect the general economy, domestic and local financial and capital markets, specific industries or BlackRock; (12) the ability to attract and retain highly talented professionals; (13) fluctuations in the carrying value of BlackRock's investments; (14) fluctuations in foreign currency exchange rates, which may adversely affect the value of investment advisory and administration fees earned by BlackRock or the carrying value of certain assets and liabilities denominated in foreign currencies; (15) the impact of changes to tax legislation and, generally, the tax position of the Company; (16) BlackRock's success in maintaining the distribution of its products; (17) the impact of BlackRock electing to provide support to its products from time to time; (18) the impact of problems at other financial institutions or the failure or negative performance of products at other financial institutions; and (19) the ability of BlackRock to integrate the operations of Barclays Global Investors.

BlackRock's Annual Reports on Form 10-K and BlackRock's subsequent filings with the SEC, accessible on the SEC's website at <http://www.sec.gov> and on BlackRock's website at <http://www.blackrock.com>, discuss these factors in more detail and identify additional factors that can affect forward-looking statements. The information contained on our website is not a part of this press release.

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